



The spoken word applies. Check against delivery.

Good afternoon, ladies and gentlemen, and a warm welcome to our 2026 Capital Markets Day. It is a pleasure to greet those joining us here at Petrom City, as well as everyone following online.

We will start with a safety moment: we do not have a fire exercise planned for today. In case there is a fire alarm, we will evacuate the building through the exits in the room behind you and leave the building via the entrance you arrived through. The gathering point for the visitors is MP 12, in the parking in front of the building.

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Before entering into our presentation, let me draw your attention to the cautionary note regarding forward-looking statements at the beginning of this presentation.

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I am here today with my board colleagues, Cristi Hubati, Franck Neel, Radu Căprău and Alina Popa, and together we will update you on the progress of our Strategy 2030.



In a context shaped by energy market volatility, geopolitical uncertainty and an evolving pace of transition, we will show today how OMV Petrom has continued to execute its Strategy 2030 with discipline and is transforming for resilient growth.

What is transformation for resilient growth?

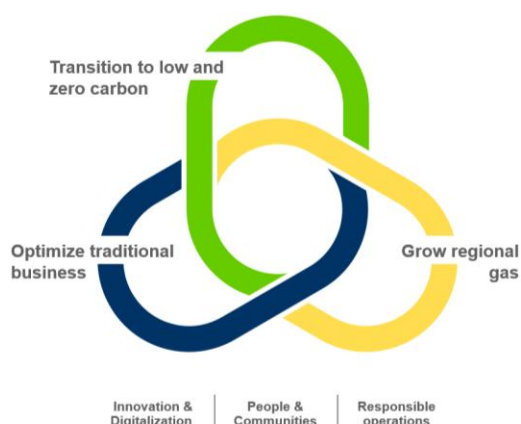
- Firstly, and foremost, we are growing the company – with an additional 50% of EBIT by 2030.
- Our growth is underpinned by integration, that strengthens our resilience, connecting traditional energy, regional gas, power and sustainable transportation into a portfolio built for changing markets.
- We are decarbonising our products in a measured and pragmatic way in line with market expectations - allocating 25% of our CAPEX to low and zero carbon projects with strong returns.
- And in doing all of this we are growing total shareholder returns – having delivered already 160% of TSR during 2022 to 2025.

What connects all these elements is discipline. Discipline in capital allocation. Discipline in execution. Discipline in costs. And discipline in how we balance growth, resilience and returns.

Thus, today we will walk you through the progress in executing our Strategy 2030 and re-confirm our investment proposition.

Strategy 2030: Transforming for resilient growth

Providing reliable energy. Progressing towards a lower carbon future¹. Delivering value for our stakeholders.



> We are delivering on our Strategy 2030 through three areas of strategic growth:

- **Black Sea gas:** Neptun Deep, exploration opportunities
- **Integrated power business:** renewables and battery storage complementing our flexible gas-fired generation
- **Sustainable transportation:** biofuels² and e-mobility³

> We are building our transformation on a robust integrated traditional business

> Our strong financial position is enabling attractive shareholder returns

¹ Scope 1-2 GHG absolute emissions reduction target: -30% until 2030 vs. 2019; ² SAF/HVO capacity of 250 ktyear operational in 2026; ³ ~5,000 charging points for EVs by 2030

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We are now halfway through the execution of our Strategy 2030. What started in 2021 as a bold plan, is now, through tangible delivery, transforming OMV Petrom.

Our Strategy 2030 provides for three areas of strategic growth.

First, **Black Sea gas**. Neptun Deep is advancing towards first gas in the first half of 2027. We are also pursuing Black Sea exploration opportunities, to further strengthen our position and support the region's energy security. Natural gas remains central to our growth in South-East Europe, providing secure, diversified supply with lower emissions.

Second, **integrated power**. On the generation side, we are bringing together renewables, battery storage and our flexible gas-fired capacity at Brazi power plant. This balanced portfolio will improve our market positioning and enhance value captured across multiple markets. We are targeting to enrich our offering towards customers, supporting the region's decarbonization.

And third, under the umbrella of **sustainable transportation**, we are developing a solid position in sustainable aviation fuel (SAF) and hydrotreated vegetable oil (HVO), products obtained using renewable feedstock. The new unit under construction in Petrobrazi will position us as one of the largest sustainable fuels producers in South-East Europe. This, together with our e-mobility investments, supports tangible lower carbon options for our customers and contributes to the regulatory led decarbonization of road and air transport in the region.

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Our transformation is anchored in our strongly integrated traditional business, which provides the cash flow needed to invest in future growth.

To deliver on these growth priorities, we are strengthening the capabilities that support execution. We are becoming faster, more efficient and more digital, while continuing to stay focused on operational excellence and disciplined cost management.

Our robust execution is translating directly into financial strength. Strong cash generation and disciplined capital allocation allow us to invest in our transformation, while delivering attractive shareholder returns.

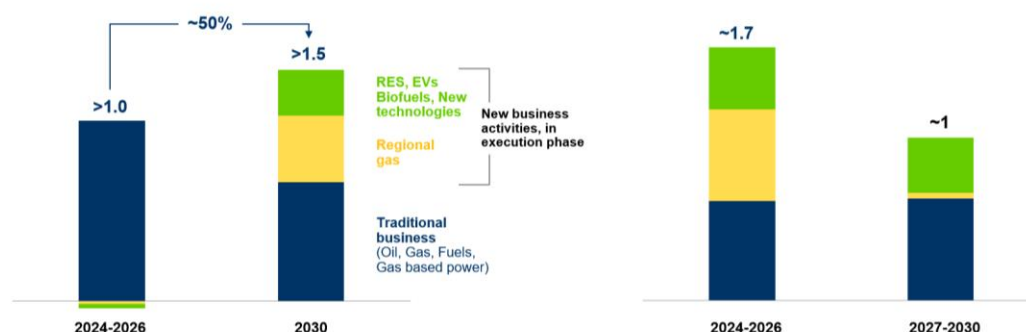
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Our business transformation in progress

Transformation drives ~50% higher Group profitability by 2030

Average annual Clean CCS EBIT
per strategic pillar, EUR bn

Average annual CAPEX
per strategic pillar, EUR bn



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Strategy 2030 is reshaping our asset base and with that increasing our cash flow.

Gas growth from Neptun Deep, the expansion of our integrated power business and investments in the future of mobility create a more resilient, lower carbon and more valuable OMV Petrom for our shareholders. Taken together, these strategic growth areas are expected to increase profitability by around 50% by the end of the decade. This increase is supported by projects with final investment decisions or high visibility, so this is not an aspirational case; it is an execution case.

At the same time, our financial framework is unchanged. The overall investment amount remains at 11 billion euro for 2022 to 2030. Within this, we are allocating capital to opportunities with clear strategic fit, proven technology and attractive returns, while reducing exposure to less mature options.

This is how we balance growth with resilience. We are investing in the future of OMV Petrom, with a clear focus on returns, cash generation and sustainable value creation for our shareholders.

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Dividend policy in action

Competitive dividend distributions and total shareholder returns

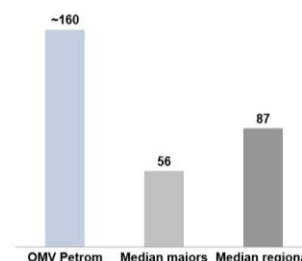
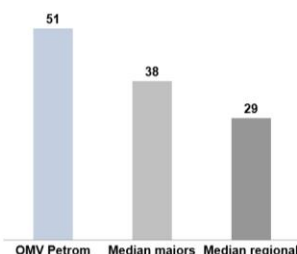
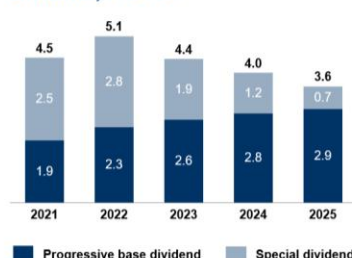
Strong dividend yield¹ %

15.9	19.6	12.4	9.1	5.8
2021	2022	2023	2024	2025

Attractive payout ratios % of OCF², average for 2021-2025

Competitive 2022-2025 TSR³ %

Dividend, RON bn



¹ Dividend yield calculated based on the closing share price as of the last trading day of the respective year; ² Operating cash flow; ³ TSR = total shareholder returns; peers list: BP, Eni, Equinor, Galp Energia, MOL, Neste Oil, Orlen, Repsol, Romgaz, Shell, TotalEnergies, and Tupras

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Since the launch of our Strategy 2030, we have been very consistent in how we reflect performance into shareholder value.

Our dividend policy is translating business performance into competitive total shareholder returns.

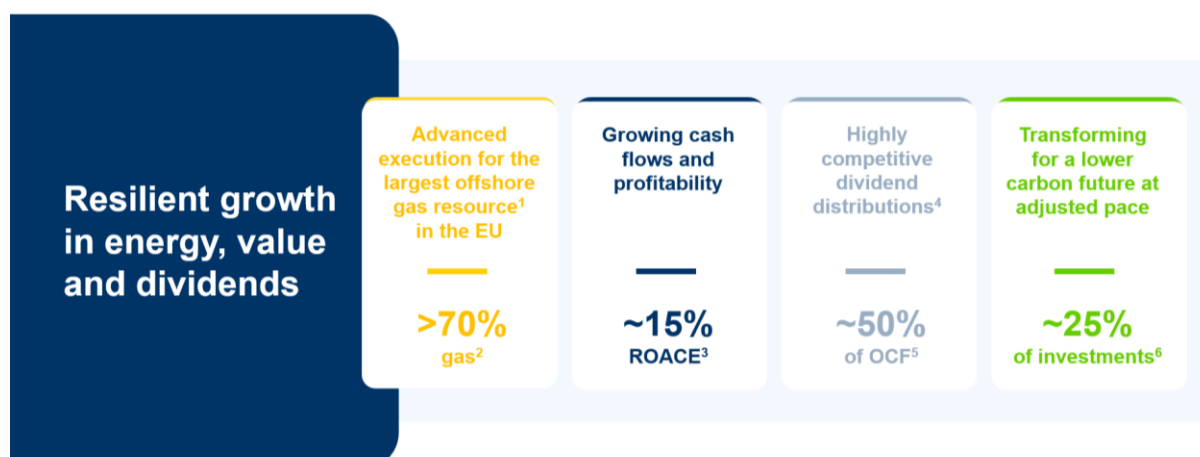
We have combined progressive base dividends with special dividends, resulting in competitive total distributions each year and an average dividend yield of around 13% over the past five years.

At the same time, our payout ratio consistently outperformed the median of both the global majors and the regional peers, while preserving a disciplined approach to cash distribution.

Together with share price appreciation, this has translated into total shareholder return from 2022 to 2025 of around 160%; substantially higher than both global majors and regional peers.

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OMV Petrom investment proposition



¹ In execution phase as of September 2026; ² weight in total hydrocarbon production in 2030; ³ by 2030; ⁴ distributions include base and special dividends; ⁵ cumulated by 2030; ⁶ in low and zero carbon projects out of EUR 11 bn total gross investments

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With a strongly integrated portfolio and a clear path towards providing lower-carbon energy, we are well positioned for resilient growth. Neptun Deep, our low-carbon investments and the discipline in our traditional business are expected to drive stronger cash flows and earnings, supporting our ambition of approximately 15% ROACE by 2030.

This financial strength is intended to translate directly into shareholder value. Our dividend policy remains a clear commitment: progressive base dividends, complemented by special dividends in a favourable market environment and provided that our investment plans are funded.

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Operating environment

Challenging landscape and volatile energy markets



Disruptive regional and global events impacting our operating environment

- **Energy crises**
Higher commodity prices
- **Regulatory interventions**
Volatile macro environment
- **Geopolitical challenges**
Energy supply disruptions
- **Re-design of energy supply to Europe**
Accelerated shifts in global energy markets
Unprecedented volatile commodity prices

European energy environment is going through significant transformation

- Stronger focus on **energy security**
- Energy transition continues at **uneven and overall slower pace**
- Accelerated **renewables and power storage uptake**
- Heightened focus on **competitiveness**
- **Maturing new technologies will impact the pace of energy transition**

..... Uncertainty anticipated to persist

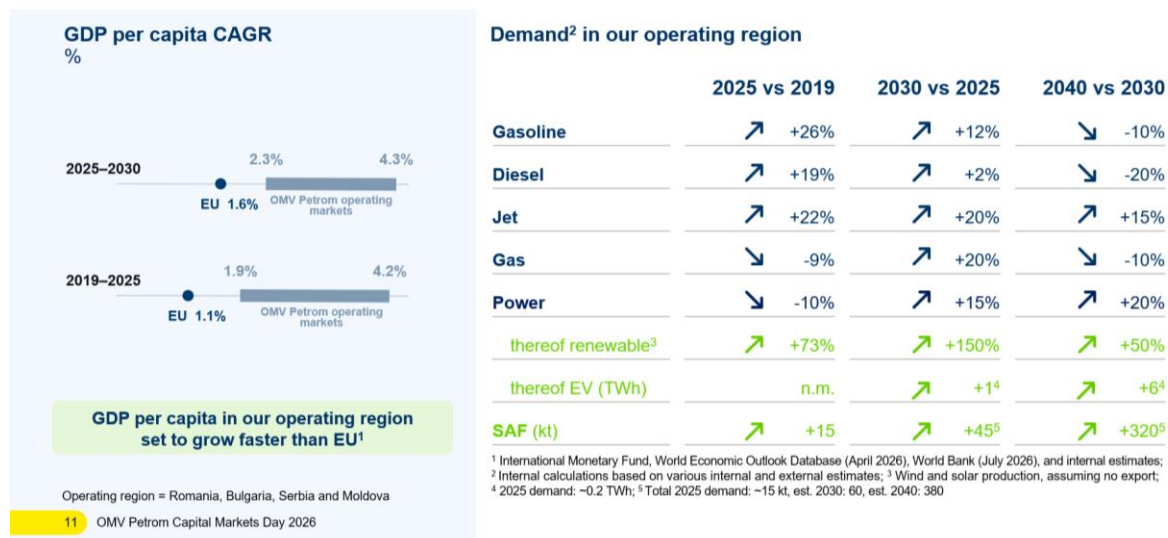
Since 2021, the external environment has changed significantly. Europe has faced energy crises, geopolitical tensions have intensified, and regulatory interventions have become more frequent. All of these have made the combination of energy security, affordability and competitiveness even more forefront in the energy dialogue.

At the same time, the energy transition continues, but not in a straight line, not at the same pace across all markets and technologies and not at the pace initially expected back in 2021. Renewable power and storage are gaining scale, electrification is progressing, and lower carbon solutions are becoming increasingly relevant. However, the transition is also facing headwinds: infrastructure limitations, permitting delays, volatile commodity prices and regulatory pressure.

Against this backdrop, our strategy has proven resilient. We remain committed to our strategic direction, our investment pillars, and our dividend policy, while adapting our capital decisions to market realities and the evolving pace of the energy transition.

Energy context

Strong GDP growth on paced transition



Looking ahead, we continue to see good growth fundamentals in our region, while experiencing macroeconomic and political uncertainties. GDP per capita in our core markets is still projected to grow faster than the European Union average. This reflects rising living standards, economic activity and energy demand.

At the same time, the demand mix is gradually changing, driven by electrification, mobility trends, decarbonisation policies and the need for secure and affordable energy.

While the mobility mix is gradually evolving, lower motorisation in our region means there is still room for traditional fuels demand to remain robust by 2030, even as electrification gains traction. Gasoline is expected to exhibit double-digit growth for the remainder of this decade, supported mainly by the evolution of hybrid cars. Hard-to-decarbonize sectors are expected to keep diesel volumes structurally high, with modest growth to 2030. Aviation fuels, including SAF, are expected to grow even faster, the latter based on mandates imposed by Refuel EU Aviation Regulation.

In gas, we continue to see growth in our operating region toward 2030. In Romania, this reflects both a recovery from the lower consumption levels seen after the price volatility of 2022 and the emergence of new demand, including from power generation and industrial consumers. Gas will remain essential for flexibility, security of supply and the balancing of renewable power. The region's demand is also expected to be supported by gas growth in some sectors, most notably in power.

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In power, demand is expected to increase, supported by electrification across the economy and by the development of e-mobility. This reinforces the logic of building an integrated power portfolio, combining renewables, storage, flexible generation and trading capabilities.

For some of our products, especially with lower emissions, growth will continue to 2040.

After 2030, we expect demand for gasoline and diesel to begin to drop, following the demand trends seen in developed countries. At the same time, aviation demand is expected to continue growing toward 2040, which makes the decarbonisation of air transport one of the key opportunities for our region.

Post 2030, we expect domestic natural gas consumption to decline, as lower operating rates for gas-fired power plants are forecasted, while the share of renewable sources in the electricity mix increases. However, we estimate natural gas to continue to play a key role in the regional energy system through 2040, as a balancing source for renewables and enabling emerging technologies.

So, energy demand is changing and transforming. And with it, so is our portfolio. Through regional gas, integrated power, sustainable fuels and e-mobility, OMV Petrom is well positioned to capture this changing demand, while continuing to support energy security and lower carbon solutions.

Base case price assumptions

Volatility of commodity prices expected to persist

	Price assumptions 2027 – 2030		
	Brent oil USD/bbl	~75 (prev. 80)	Increased geopolitical and regulatory risks
	Indicator refining margin USD/bbl	8 – 9	
	TTF hub price EUR/MWh	25 – 35 (prev. 25-30)	Changes and disruptions to supply chains
	Power price EUR/MWh	100 – 110 ¹ (prev. 120 – 130)	High inflationary pressure
	CO₂ EUR/tCO ₂	85 – 110 (prev. 110 – 140)	
¹ Baseload prices, also relevant for captured power prices for wind, while solar captured prices range between 60-70 EUR/MWh			

Let me now turn to the market assumptions that frame our strategy.

As we look toward 2030, we continue to expect volatility to remain a structural feature of the energy markets. Commodity prices will move with global supply and demand, geopolitical developments, regulatory decisions and the pace of the energy transition. This is why we do not build our strategy around a single price scenario. We build it around resilience, flexibility and value creation.

In our base case, we have updated several price assumptions to reflect the latest market outlook, while continuing to manage the business for value creation across the strategic cycle.

The current situation in the Middle East reinforces the need to plan for volatility. At the same time, for 2027 to 2030, our assumptions are pointing to a more balanced oil market than expected two years ago. As a result, we are using slightly lower Brent assumptions for the rest of the decade, supporting investment discipline and resilience across market environments.

For gas, we increased the upper end of the range compared to our previous CMD.

For power, we reduced our baseload prices and now we show also the indication of captured prices for wind and solar, as this better reflects the revenue profile of our renewables portfolio than baseload prices. We now assume a lower CO₂ price path, not because the direction of

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decarbonisation has changed, but because recent market signals point to a more gradual progression.

Strategic flexibility

Strategic direction unchanged, while adapting to market and transition pace

- Advancing Neptun development and pursuing further Black Sea exploration, while optimizing the traditional E&P business
- Integrated power portfolio expanded regionally and enhanced with storage capacities, supported by regional trading and commercial optimization
- Mobility of the future is based on highly performing traditional business and developing further with biofuels and e-mobility
- Strong cash flow generation to support transformation and attractive shareholder returns
- GHG targets as well as CAPEX for the less mature low and zero carbon technologies adjusted in line with market and energy transition pace



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Recent years have demonstrated our ability to adapt and perform in changing circumstances. Adaptability has always been part of OMV Petrom's DNA. It is what has helped us navigate uncertainty in the past, and it is what gives us confidence that we can continue to create value and seize the opportunities ahead.

While our strategic direction remains unchanged, we maintain a flexible portfolio of opportunities, adjusted to market demand, technology maturity and value creation potential.

Black Sea gas remains at the core of our growth. We are reinforcing our position through Neptun Deep, a stronger exploration focus, and a broader regional gas platform that supports security of supply in the region.

In power, we are building an increasingly integrated regional business. Renewables, power storage, trading and commercial optimisation will work together with our flexible gas to power generation, to capture value across the power chain and support the decarbonisation of the regional energy system.

In mobility, we will continue to combine a high performing traditional fuels business with scalable lower carbon solutions, including biofuels and e-mobility. This allows us to respond to changing customer demand while protecting our cash generation capabilities.

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Together, these activities support resilient cash flow and profit generation, while enabling continued transformation, attractive shareholder returns and GHG targets aligned with market realities.

I will now hand over to Cristi, who will provide a deeper view of how we are advancing our regional gas growth agenda, exploration activity and our broader E&P portfolio.

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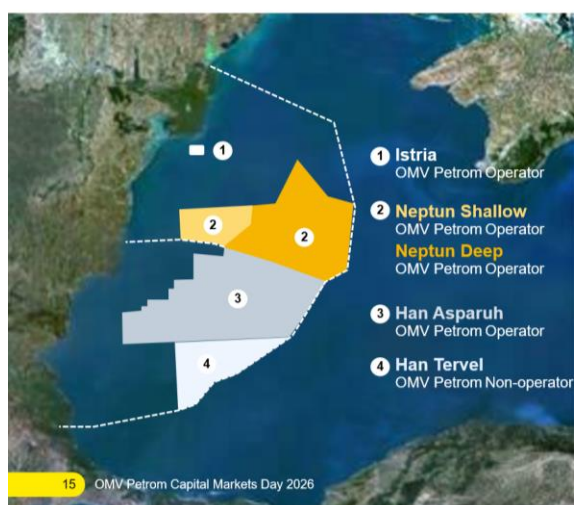
Thank you, Christina, and good afternoon, everyone.

Let me continue with Exploration and Production, and explain how our portfolio supports OMV Petrom's growth agenda.

As Christina mentioned, Black Sea gas is one of the three areas of our strategic growth. For E&P, this means three priorities: delivering the Neptun Deep project safely, on time and on budget, expanding our exploration options across the Black Sea, and continuing to manage our mature asset base with strict capital and cost discipline.

Grow regional gas in the Black Sea

Building a strong position in a proven and emerging gas play



In the Black Sea we have built a portfolio of opportunities:

- > **Production**
Petromar (>12 kboe/d¹), Romania
- > **Development**
Neptun Deep (~70 kboe/d²), Romania
- > **Exploration**
four blocks in Romania and Bulgaria

¹ OMV Petrom offshore production, oil and gas in 2025; ² Neptun Deep production at plateau

The Black Sea is the cornerstone of our growth strategy, and we strongly believe in its long-term potential to contribute to both regional energy security and economic development.

While discoveries in recent years confirm the Black Sea's potential, our regional portfolio - covering activities from exploration to development and production - gives us a strong platform for future activities.

We have been producing oil and gas in the Black Sea through Petromar for more than 40 years, providing more than 10 percent of our current production.

The development of Neptun Deep will add approximately 70 kboe/day, turning Romanian Black Sea into a major contributor to our production.

While Neptun Deep is progressing towards production, we are also looking beyond first gas. The Black Sea is an emerging basin, and we continue to explore its potential through four exploration blocks in Romania and Bulgaria. I'll come back to this with more details later in my presentation.

The largest offshore project in the EU

Neptun Deep first gas expected in the first half of 2027

Key facts	
Development CAPEX ¹ EUR bn	~4
Plateau production nearly 10 years kboe/d ^{1,2}	140
Production cost ³ USD/boe	~3
Estimated recoverable volumes ¹ mn boe	700
IRR Life of field ³ %	>12
EBIT ⁴ EUR bn	~0.5



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A game-changer project:

- 4 years to market, 2 years faster than industry average⁵
- Plateau production to be reached by end-Q3 2027
- Fully remotely operated production platform (unmanned)
- 2.2 kg CO₂/boe GHG emissions, eight times lower than the industry average⁶

Benefits for Romania:

- One of the largest energy projects in the last decades in Romania
- Consolidates the country's position as the EU largest gas producer and as net exporter
- Significant contributions to Romania's GDP

¹ Project view; ² equivalent to ~8 bcm/year or 75 TWh/year; ³ OMV Petrom's perspective; life of field; ⁴ Contribution to Group Clean CCS EBIT, in a year with full plateau production; ⁵ IEA, September 2025, The Implications of Oil and Gas Field Decline Rates – Analysis – IEA; ⁶ IOGP Environmental performance indicators issued in January 2026 and reflecting IOGP member companies' performance

But first and foremost is the crown jewel in our portfolio. Neptun Deep is a game changer for OMV Petrom, for Romania and the wider region. It will unlock one of the European Union's largest natural gas resources, strengthen energy security, reduce Romania's dependence on imports, and support economic growth. At the same time, it can provide the energy needed to support Romania's broader transition to a lower-carbon energy system.

Execution is progressing well and the project has reached more than 85% of the total progress. As announced yesterday evening, we are targeting first gas in the first half of next year and plateau production by end of the third quarter 2027.

From an economic perspective, this is a highly attractive investment. With around 4 billion EUR of development CAPEX, the project is expected to deliver approximately 140 thousand barrels of oil equivalent per day at plateau, for nearly 10 years.

And the Neptun Deep project is more than about scale. It is also about quality of execution. As planned, the project moved faster than the industry average, with first gas targeted around two years earlier than comparable offshore developments of this scale. The project has been designed for remote operations, with a modern offshore concept and a lower emissions intensity compared with the industry average.

At full plateau production, Neptun Deep is expected to contribute around half a billion euro to our 2030 EBIT. So, it is not only a major step for

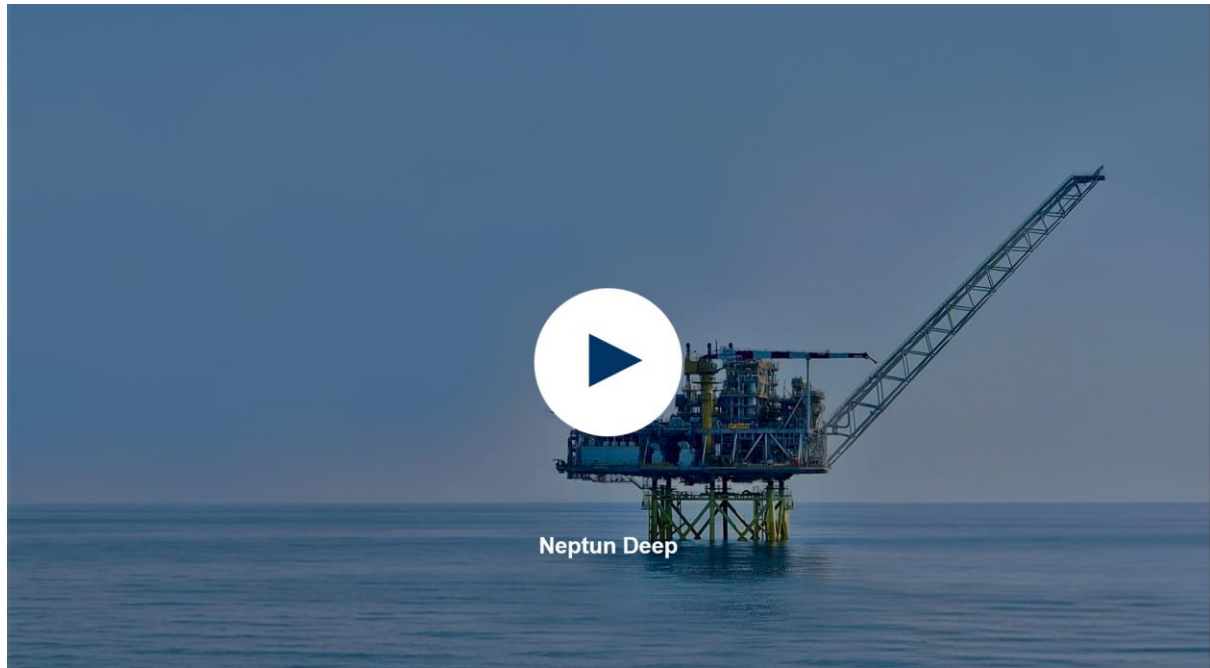
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regional energy security; it is also a major step-up in the earnings and cash generation profile of our E&P business from 2027 onwards. Supported by highly competitive production costs, we expect the project to generate an IRR above 12% over the life of field.

The expected economic contribution for Romania is also substantial. According to an independent study, Neptun Deep is expected to generate around 20 billion EUR in budget revenues and to create or maintain approximately 9,000 jobs. In addition, the project is expected to contribute around 40 billion EUR in economic added value, through direct activity, supply-chain effects and broader economic impact.

So Neptun Deep is not only a major offshore development. It is a project that supports public revenues, employment, industrial activity and long-term energy security, while also contributing to the transition towards a lower-carbon economy.

And with that broader impact in mind, let us show you a short video highlighting the progress we have made on this strategic project.



Black Sea exploration in Romania and Bulgaria

Continue exploration for new opportunities



Strong offshore capabilities developed in the last decade:
from operator in shallow water to deep water operator in exploration, projects and soon to be operations

> **Romania** - from development to exploration drilling

- **Neptun Deep:** Anaconda well in 2026/27 (deep waters, 50%, operator)
- **Neptun Shallow:** potential Cormoran well in 2027 (shallow waters, 100%, operator)

> **Bulgaria** - expanding our exploration portfolio:

- **Han Asparuh:** assessing options (deep waters, 45%, operator)
- **Han Tervel:** commitment to acquire 3D seismic (deep waters, 25%, non-operator)

¹ H2/26 – 2030 total offshore exploration expenditures

Neptun Deep is the corner stone of our offshore business, and also a platform for future growth.

Over the past years, we have built the capabilities required to operate safely and effectively offshore, from shallow water production to deep water exploration and project execution. These capabilities are now a strategic advantage, and they enable us to pursue additional offshore opportunities with discipline and focus.

Our exploration programme is built on a deeper understanding of our existing acreage, as well as a growing acreage position. By 2030, we plan to allocate around 100 million EUR to new offshore opportunities in Romania and Bulgaria. We focus on competitive portfolio options that leverage our existing knowledge, infrastructure and regional position.

In Romania, this includes potential exploration wells such as Anaconda and Cormoran. In Bulgaria, we are assessing options in Han Asparuh and preparing a seismic campaign in Han Tervel, broadening our understanding of the regional basin.

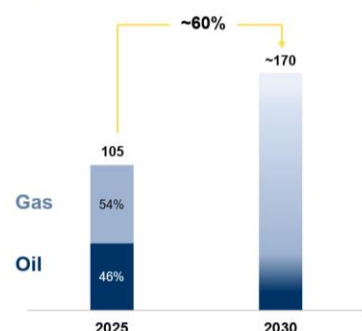
So, while Neptun Deep remains the main growth driver for the second half of the decade, our exploration activity may give us additional optionality beyond 2030. It reinforces our offshore position, supports regional energy security, and keeps OMV Petrom well placed to capture future offshore gas opportunities.

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E&P business

Neptun Deep volumes upgrade E&P portfolio

Hydrocarbon production¹
kboe/d



	2025	2030
Workovers p.a.	542	~500
New wells p.a.	31 ²	30 - 50
Facilities and wells modernized and automated	88%	>95%
Production cost USD/boe	18	~9 ³
CAPEX EUR mn	1,120	~500 ⁴

Exploration onshore:

- ~EUR 100 mn exploration expenditures⁵
- ~2 exploration wells per year⁶

¹ Subject to extension of traditional production licenses, as agreed in principle with the State in December 2025; ~170 kboe/d (before potential divestments estimated at 10-15 kboe/d by 2030);
² Excluding the wells drilled within production enhancement contracts (one well in 2025) and the Neptun Deep development wells drilled in 2025; ³ considering total hydrocarbon production, after potential divestments and including Neptun Deep volumes; ⁴ 2027-2030, average annual investments for traditional E&P segment; ⁵ H2/26 – 2030 total onshore exploration expenditures; ⁶ on average per year, including exploring near field opportunities.

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The Neptun Deep gas complements our existing producing assets.

We continue to manage the traditional portfolio with the same principle that guides our overall strategy: value over volume. This means concentrating capital on the most attractive barrels, maximizing economic recovery from existing assets, and focusing on near-field opportunities where we can leverage infrastructure, subsurface knowledge and operating experience.

At the same time, we are reshaping our portfolio to make it simpler, more efficient and more resilient. A streamlined footprint, strict cost discipline and continued modernization allow us to protect cash generation, even as the asset base matures.

Traditional production is expected to remain broadly flat in 2030 compared to 2025, while portfolio optimisation, strict cost management and continued modernization support resilient performance through 2030.

With an operating cash flow break-even of approximately USD 30 per barrel of oil equivalent, the portfolio remains positioned to generate cash while meeting our operational efficiency objectives.

Looking at the E&P portfolio as a whole, the impact of Neptun Deep becomes visible from 2027 onward, when E&P is expected to become materially more cash generative, driven by Neptun Deep.

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At the same time, production cost per boe of our overall portfolio is expected to reach approximately USD 9 per boe, supported by the scale and competitiveness of Neptun Deep.

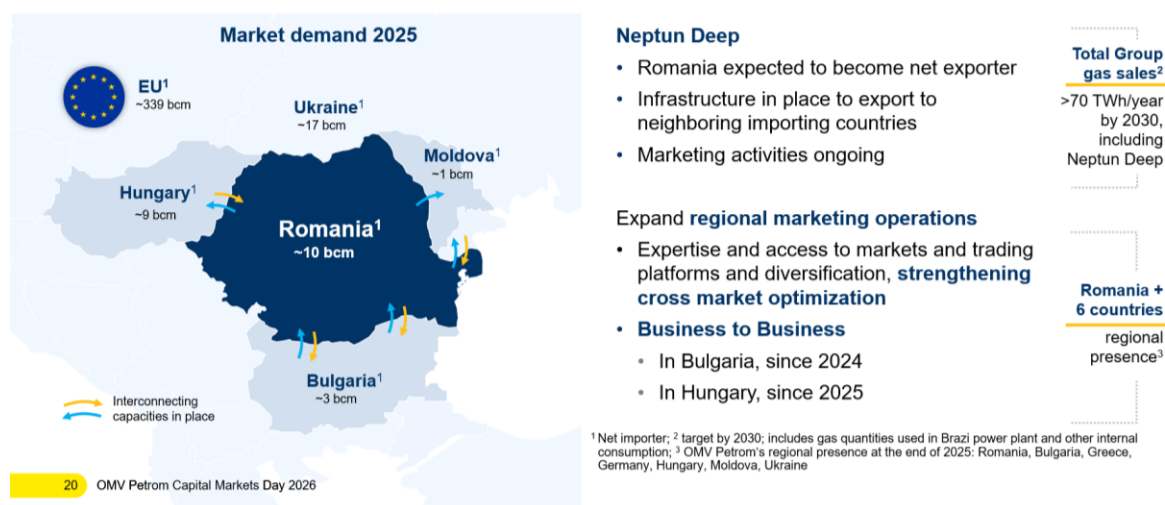
Taken together, our E&P portfolio combines near-term cash generation with disciplined exploration and long-term resource optionality.

This gives us a resilient E&P platform: anchored in cash flow from our mature assets, enhanced by Neptun Deep, and complemented by selective exploration across the region.

I now hand over to Franck, who will show how our Gas & Power business converts this stronger supply position into market access, commercial flexibility and integrated value creation across our markets.

Expanding beyond Romania

Neptun Deep gas to contribute to regional security of supply



Thank you, Cristi, and Good afternoon also from my side!

As Cristi explained, Neptun Deep will materially strengthen Romania's gas position from 2027 onward. For Gas & Power, the key question is how we convert this stronger supply position into value.

The answer is market access, flexibility and integration.

Romania is expected to move from import dependence toward export potential, and this materially changes the role we play in the region. With existing infrastructure connecting Romania to its neighbouring markets, we build on our ability to serve demand both domestically and across the region, especially in countries that are expected to remain structurally dependent on imports. Romania is a very attractive market, given its proximity and lower transportation costs.

Looking at the contracts signed until now, most of them have delivery in Romania and the end users cover a broad range of industries, from manufacturing to logistics, tourism and other services. In terms of volumes, approximately one third of the quantities contracted are with Romanian customers.

Our market access and trading capabilities allow us to optimise sales across markets. Over the past two years, we have already expanded our business-to-business activity in Bulgaria and Hungary, and we see further opportunities to broaden our regional presence, both in gas and in power.

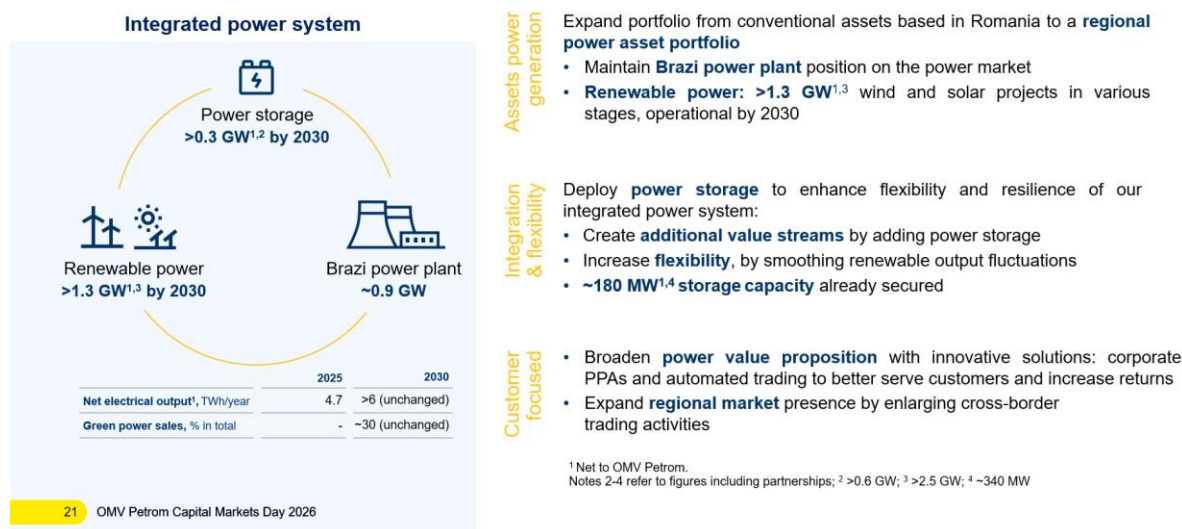
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Thus, Gas & Power is enforcing its important role as value bridge: connecting the gas growth delivered by E&P with local and regional customers, power markets and integrated opportunities across the value chain.

Based on our gas marketing strategy, we target to reach total gas sales of more than 70 TWh by 2030, including Neptun Deep volumes, optimizing the mix between the quantities sold on forward contracts and spot market, at European hub and local market linked prices.

Integrated power

Building a regional integrated and flexible power portfolio



Let me now move to the power business, where our objective is to increase value by strengthening our regional footprint, with a lower carbon, integrated and flexible portfolio of assets.

The logic is straightforward: renewable generation gives us the opportunity to meet growing low carbon power demand, while the flexible gas fired generation at Brazi power plant, complemented by battery storage, help manage renewables intermittency, and support optimisation across portfolio. Together, these elements allow us to capture value from generation, and also from integration, balancing and trading.

On top of our 0.9 GW of gas fired power plant in Brazi, we have already secured more than 1.3 GW of renewable power projects, net to OMV Petrom. To this, we are adding a net target of more than 0.3 GW of battery storage by 2030. This gives us both scale and flexibility as the regional power market evolves.

At the same time, we are expanding market access and cross-border trading capabilities. This is important because value in power will increasingly come from being able to optimise across technologies, markets and timeframes, from renewables, storage and flexible generation to commercial solutions for customers.

By 2030, we continue to target more than 6 TWh of annual net electrical output, while green power will represent more than 30% of our power sales. So, our power strategy is about adding capacity, and about building

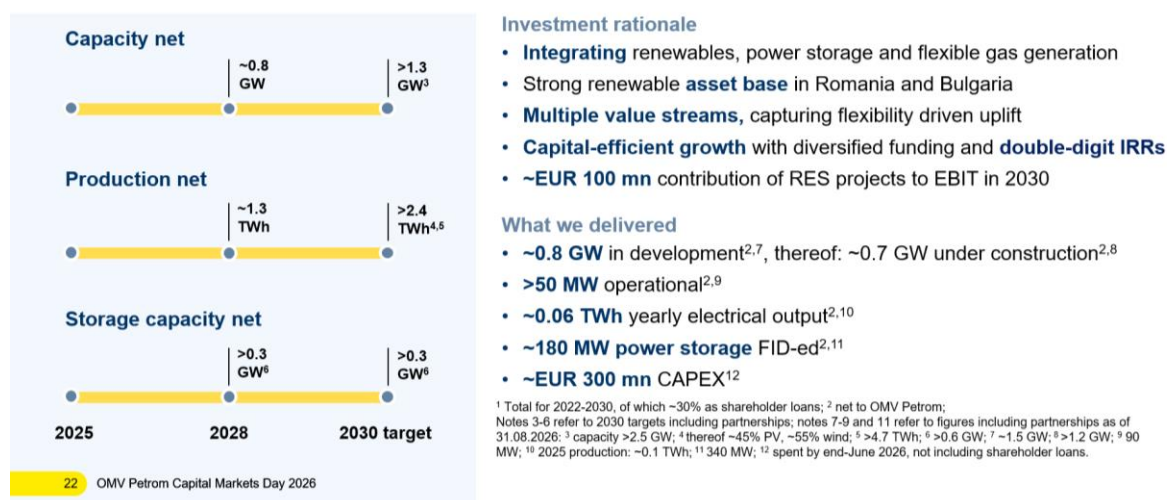
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an enlarged integrated platform that supports decarbonisation, improves flexibility and creates value across the energy chain.

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RES project portfolio

~EUR 1 bn^{1,2} investment to support our renewables portfolio



Let me now go one level deeper into our renewables portfolio.

Our objective is not simply to add megawatts. It is to build a capital-efficient portfolio that can create value within an integrated power business. This is why we are combining scale with discipline, using a diversified funding model and working with partners where this improves capital efficiency and execution capability.

We are investing approximately 1 billion EUR in renewables, with an attractive expected return profile. Our portfolio is already moving from development into delivery: around 0.8 GW is under development and more than 50 MW is already operational. These figures are net to OMV Petrom.

By 2030, this gives us a clear path to grow a net renewable capacity of more than 1.3 GW and an annual production of more than 2.4 TWh. By the end of the decade, wind is expected to account for 55% of our total renewable production, with PV contributing the remaining 45%.

These assets will not stand alone. They will be integrated with battery storage, our existing flexible gas to power generation and trading capabilities. This allows us to optimise production, manage intermittency and capture higher value across the power chain.

And importantly, we are scaling this portfolio with capital efficiency in mind, using a mix of own equity, EU grants, bank financing, to support faster execution while protecting returns.

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In this way, in a growing and fast developing market environment, we are becoming one of the few integrated renewables, power storage and gas fired power generation players, transforming low carbon energy into predictable output.

Digital transformation is also a major focus for us, enabling the development of an integrated power system that connects renewable, conventional and battery assets through real-time data, advanced forecasting, automated position management and algorithmic trading. This will contribute to creating a virtual asset capable of optimizing dispatch and capturing value across multiple energy markets.

Our model is clear: renewables provide the growth platform, integration provides the value uplift, and disciplined funding protects returns.

Renewable power projects

More than 60% of projects FID-ed



We are now moving from portfolio build-up to visible execution.

More than 60% of our renewable projects have reached final investment decision, demonstrating tangible progress from portfolio development toward execution.

Our model combines partnerships with fully owned projects. This allows us to scale faster, share execution capabilities where it makes sense, and remain disciplined in how much capital we deploy. It also gives us access to a balanced technology mix, with solar representing around two thirds of the portfolio and wind around one third of the 2030 target capacity.

Our objective is not simply to add capacity, but to build a portfolio that creates earnings, supports decarbonisation and strengthens our integrated power business. Taken together, these projects are expected to contribute around 100 million EUR to EBIT in 2030.

This comes on top of our traditional Gas & Power activities that are estimated to contribute by approximately 150 million EUR to the Group's 2030 EBIT.

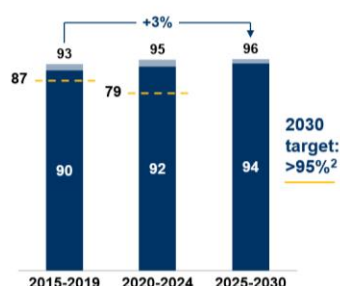
Before handing over to Radu, let's watch together a short video highlighting how our renewable power portfolio is moving from plans into execution.



Petrobraz refinery

High performing refinery: adapted to capture market opportunities

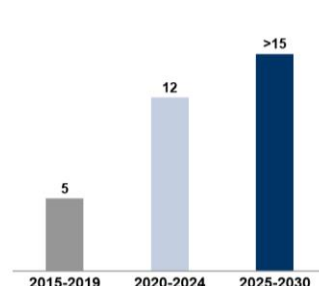
High reliability: above average refinery utilization¹
%



— EU-16 average utilization, OPEC Monthly Reports

■ Average refinery utilization including years with planned turnarounds

Increased flexibility: ability to process a wider imported crude basket
Number of processed crude types



Long-term competitiveness:

- Capturing integration benefits ~EUR 100 mn/year³ CAPEX
- Maintaining high utilization rate
- Focus on improving cost efficient operations... Up to EUR 100 mn 2030 EBIT⁴

... while pursuing a **gradual scaling** of the **biofuels value chain**

¹ Average utilization of the crude distillation unit, excluding years with planned turnarounds; ² Refers to crude distillation unit, average for 2027-2030, excluding years with planned turnaround (i.e. 2027); ³ 2027-2030 average, referring to traditional refining business only; ⁴ Contribution of traditional refining business to Group Clean CCS EBIT

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Good afternoon, ladies and gentlemen. Let me walk you through the contribution of the Refining and Marketing segment to Strategy 2030 as well as to the future of transportation in Romania and our region.

I will start with a snapshot of our refining activity, a major source of value creation and the corner stone for our development plans. Our continued investments in Petrobraz, of over 2 billion EUR over the last 20 years, have contributed to building a compliant, reliable and flexible refinery, with top operational availability in the region and the EU.

Our licence to operate is built on meeting the highest environmental standards and complying with all regulatory obligations. We have consistently delivered on these commitments, supported by investments of more than 200 million EUR in the last five years.

Gradually increasing the turnaround cycle from 2 to 5 years, accompanied by various refinery debottlenecking initiatives, contributed to consistently increasing reliability and above average utilization rates. The next turnaround is scheduled for 2027, when we expect a utilization rate of around 85%, while our target remains to maintain high utilization rates of over 95% on average for the rest of the years to 2030.

Another focus, especially in recent years, was to increase flexibility to process a wider range of crude types. To that end, we expanded our logistics infrastructure with the installation of the second crude oil tank in Petrobraz and additional storage capacity in Constanta port, alongside improving technical sulphur acid gas treatment capabilities. We see crude

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basket flexibility as a major advantage, especially during volatile supply markets and a key support for maintaining a high refinery utilization long term.

In recent years, we also finalized investments aiming at switching production to higher value products, such as the new aromatic complex, increasing our toluene output to 100,000 tons/year and in projects boosting the performance of our reforming and diesel hydrotreater units, to increase volumes of high quality gasoline and diesel.

Additionally, we focused on accelerating Petrobrazil digital transformation through targeted solutions across key operational areas: asset performance, with predictive monitoring to optimize cleaning schedules; energy efficiency to detect losses and validate performance; emissions monitoring, via a CO₂ dashboard; process safety, through expanded CCTV coverage and remote monitoring; and field operations, by digitalizing wagon inspections.

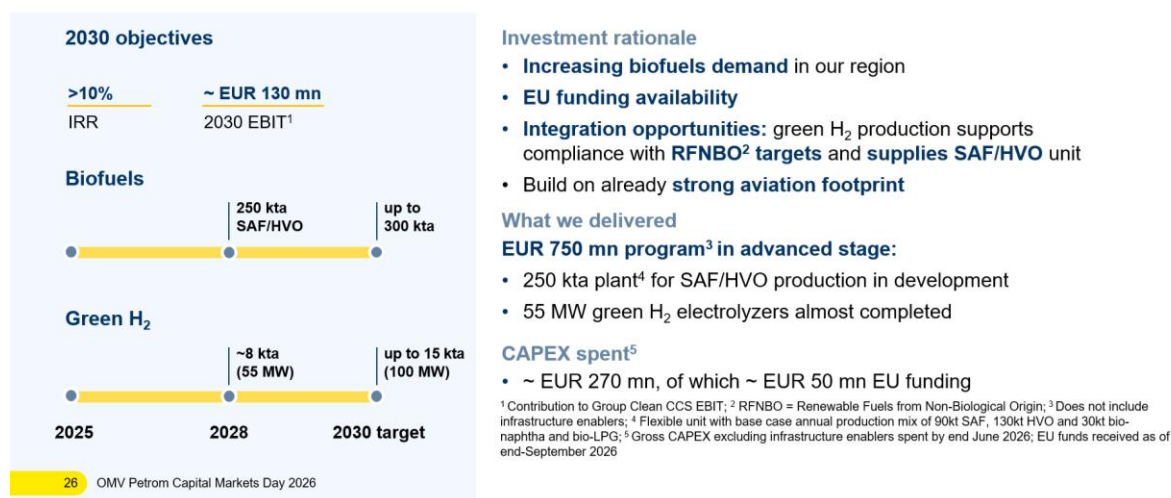
All these steps are part of the journey to turn our vision of long term competitiveness for our refinery into practice, focusing on two main pillars:

- First, optimizing traditional fuels production, through capturing benefits from value chain integration with our E&P production and sales channels, high utilization rates in order to respond to a resilient traditional fuels demand and continuous focus on efficiency;
- And second, gradually becoming an integrated platform for supplying future mobility solutions, with the addition of biofuels and the inclusion of green hydrogen in the production processes.

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Supporting lower carbon transportation solutions: SAF/HVO

Becoming the first major producer of renewable fuels in SE Europe



Our next slide shows the strong progress we are making on our journey to become the first major producer of renewable fuels in SEE. Our 750 mn EUR project to build a SAF/HVO plant and two green hydrogen facilities is progressing as planned – more details on project execution in a minute.

The project allows us to respond to increasing biofuels demand in our region, already visible especially for SAF, and expected to further increase with EU blending mandates, rising from 2% in 2026 to 6% in 2030. We have a strong aviation footprint in Romania and we are already a major SAF supplier for the main Romanian airports.

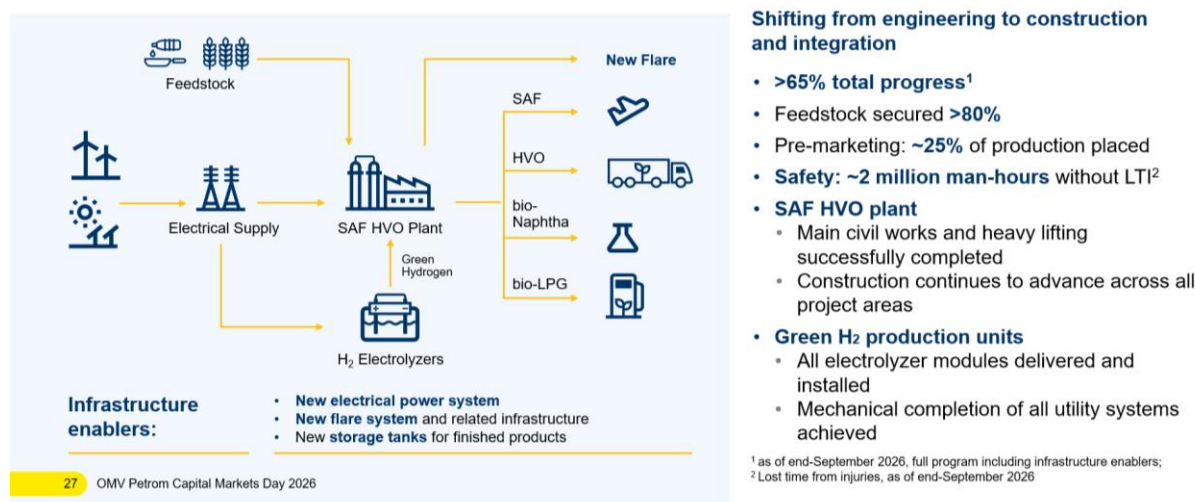
The green hydrogen component ensures compliance with EU regulations, while benefitting from EU funding, with 50 mn EUR non-reimbursable grant received from the National Recovery and Resilience Plan.

With the SAF/HVO project, the majority of our 2030 targets will be delivered. For the remainder, 50 thousand tons per year of biofuels and 7 thousand tons per year of green hydrogen, we are currently exploring new projects in the areas of biomethane and coprocessing, and additional green hydrogen.

The achievement of these targets is expected to generate a contribution of around 130 million EUR to 2030 Group's total Clean CCS EBIT.

SAF HVO Program

On track and within budget, strong safety performance



Our SAF/HVO project has reached more than 65% total progress and is now in advanced stages as to construction works and integration of operations.

Main civil works for the SAF/HVO plant, as well as the heavy lifting activities, are finalized. Construction advances according to plan across all work fronts, including underground works, secondary steel structure erection, equipment installation and fabrication.

The green hydrogen facilities are also almost complete, with all electrolyzer modules delivered and installed and mechanical completion achieved. In the next months, we will handle utilities hook up, testing and commissioning, to gradually start operations soon after.

In addition to these two main project components, we are also undertaking some essential infrastructure upgrades - a new electrical power system and a new flare system - which will serve both biofuels and green hydrogen production, and other processes in the refinery.

We have a comprehensive strategy on the biofuels project: we have already secured more than 80% of feedstock for the first 8 years of production, while also planning for new storage tanks for finished products in order to support logistics. Marketing has also started, with around 25% of the first 5 years' production already contracted.

Finally, I would like to emphasize the high safety standards and strong safety performance so far, among our priorities in everything we do.

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We have prepared a short video to showcase some of the highlights during project execution.



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Retail business: customers' first choice

Dual brand strategy and customer focus drive value increase



2030 targets well underway

Increase throughput per filling station to ~6 mn l

- How: network optimization, strategic corridors
- 2025 progress: ~6 mn liters, +21%¹

Double non-fuel margin² to reach EUR 160 mn

- How: strong convenience partnerships, product innovation
- 2025 progress: EUR ~140 mn, +76%

Increase profitability per filling station by 20%^{2,3}

- How: loyalty apps, digital operations
- 2025 progress: +21%

~60% of R&M EBIT in 2030⁴

Continue focus on

- Network optimization** and expansion in high traffic areas
- Non-fuel business:** strengthen convenience partnerships and continue product innovation
- Extend **digital tools** initiatives



¹ Vs 2020, in Romania; ² Vs 2020, data refer to OMV Petrom operating region which includes Romania, Bulgaria, Moldova and Serbia; ³ Excluding EV contribution; ⁴ Referring to traditional retail business, contribution to R&M Clean CCS EBIT

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Moving to our Retail business, our dual brand strategy and initiatives in recent years have allowed us to capture market opportunities and come very close to reaching our 2030 targets well in advance.

Major initiatives are focused on three main directions:

- First, our partnership with Auchan to deploy convenience shops in all Petrom branded filling stations, the first large-scale partnership between a fuel network and a grocery-retailer in Romania.
- Second, continuous innovation in the gastro portfolio and expansion of our shop offering with a wider selection of beverages and healthy snacks, including our own label products, Viva, present in OMV branded filling stations.
- Third, leveraging loyalty apps for both Petrom and OMV branded locations, with a cumulated number of users of around 2 million, contributing to increased customer retention and higher frequency of visits.

By 2030, we plan to continue increasing our presence in high traffic areas as Romania's highway infrastructure develops, to strengthen our successful convenience partnership strategy and further pursue product innovation with the objective to remain our customers' first choice.

Digital tools are essential to help us evolve the customer proposition and strengthen our network economics. We are using digital solutions to improve efficiency by automating convenience products inventory management, optimizing food production based on sales prediction and

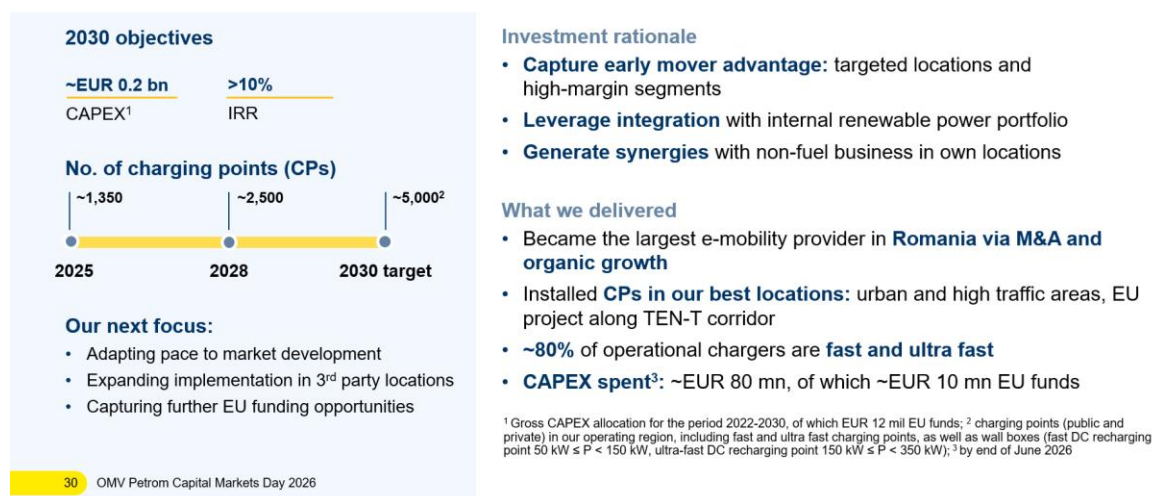
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reducing manual effort through electronic shelf labels. Moreover, self-payment terminals for fuels and services generate additional efficiencies, while also leading to an improved customer experience.

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E-mobility

Consolidating our position as 1st choice mobility provider in Romania



Part of our solution for the future of mobility is building the largest infrastructure of charging points for electric vehicles in Romania, to reach around 5,000 units by 2030 in our operating region.

Although demand for electric vehicles has been fluctuating in recent years, we believe that the future of transport will be a mix of options, with electric mobility gaining traction.

Positioning as an early mover has allowed us to secure access to grid, leverage the best high traffic locations and benefit from EU funding opportunities.

The first years of deployment focused on rapid scaling through M&A and building mostly fast and ultra fast chargers in our best locations. As of June 2026, our EV charging network comprises approximately 1,550 charging points across filling stations and destination locations such as shopping malls and hypermarkets. Charging services are currently available at around one-third of our filling station locations, diversifying our customer proposition and supporting our non-fuel business performance.

Next, we plan to continue implementation in our filling stations, while also expanding in third party locations and B2B segment, adapting the pace to market development, with the aim to achieve around 2,500 operational charging points in 2028.

We see this business as complementing our integrated mobility offer and consolidating our leading position in the mobility segment in the region,

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while also generating additional synergies with our renewable power portfolio.

In short, we believe our diverse product portfolio in Refining and Marketing is ready to capture future opportunities coming from changing mobility preferences and act as a competitive differentiator in the long run, building on integration, high quality customer experience and digitalization as major growth enablers.

With this, we have shown you how our business divisions are progressing from strategy into execution. Let me now invite Alina to explain how our financial framework supports this transformation.

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Financial frame – three pillars

Capital discipline enabling strong financial performance and attractive shareholder returns



Good afternoon, ladies and gentlemen.

Let me now present to you the financial framework that underpins our Strategy 2030.

As we are in the most intensive execution phase of our strategy, capital and performance discipline continue to remain at the core of our financial frame. This means allocating capital to the right projects, preserving the strength of our balance sheet, and turning stronger business performance into value for investors.

We are maintaining our overall investments of approximately 11 billion EUR from 2022 to 2030, of which around 5.4 billion EUR has been spent by end June 2026.

This framework is designed to deliver stronger earnings, returns and cash generation by the end of the decade.

By 2030, we target Clean CCS EBIT of above 1.5 billion EUR and Clean CCS ROACE of around 15%, supported by the contribution of Neptun Deep, renewable power, SAF/HVO and the continued resilience of our traditional business.

At the same time, shareholder returns remain a core element of our proposition. We continue to target between 5 and 10% annual growth in the base dividend, complemented by special dividends in case market conditions and investment needs allow. Overall, our policy remains to

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distribute between 40 and 70% of annual operating cash flow, averaging around 50% over the strategy period.

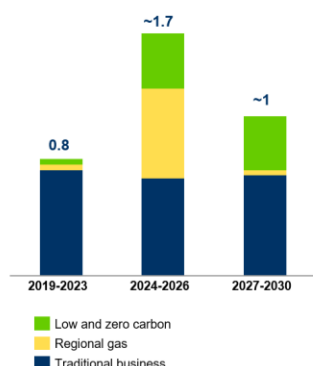
We are investing for growth, with a clear focus on cash generation and competitive shareholder returns.

Now, I will go into each of these 3 pillars of our financial frame in more detail.

Financial Frame

Rigorous capital discipline underpins strategy

Average annual CAPEX
By strategic pillar · EUR bn



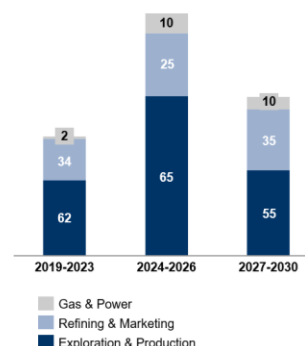
Return thresholds



- Low & zero carbon
- Regional gas
- Traditional business

- IRR >10%
- IRR >12%
- IRR >12%

Average annual CAPEX
By business segment · %



Our first pillar is about rigorous capital discipline and our approach remains unchanged: value over volume.

We allocate capital to projects that enable our resilient growth by delivering strong returns, enhancing integration and advancing our transition to low and zero carbon at an adjusted pace.

We are maintaining the 11 billion EUR investment amount for 2022 to 2030, while adapting the allocation to reflect market conditions and the maturity of the opportunities available to us. As already communicated this February, we reduced the share of capital allocated to low and zero carbon projects from 35% to 25% until 2030, while pacing beyond 2030 our spend on lower carbon technologies, such as carbon capture and storage, not yet economically proven for investments.

The period 2024 to 2026 is the highest investment period in our history, reflecting the peak execution phase of our major strategic projects including Neptun Deep, the renewable power investments and the SAF/HVO plant. After this phase, annual organic investments are expected to normalize toward approximately 1 billion EUR on average per year until the end of the decade.

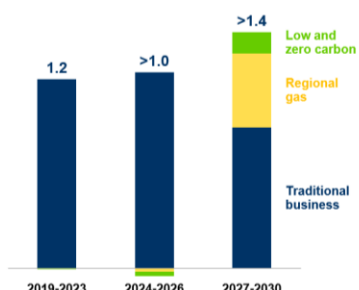
We continue to apply strict return thresholds across the portfolio: above 12% IRR for the regional gas projects and the traditional business, and above 10% IRR for the low- and zero-carbon projects. This ensures that we grow only where we create value.

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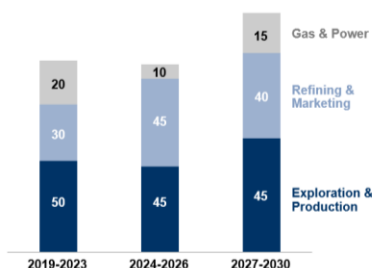
Financial Frame

Delivering strong financial performance across the business

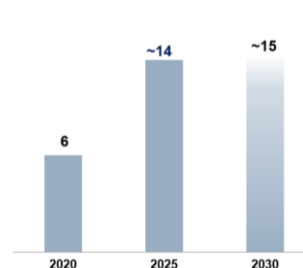
Average annual Clean CCS EBIT
per strategic pillar, EUR bn



Average annual Clean CCS EBIT
by business segment¹, %



Clean CCS ROACE
%



¹ Adjusted for solidarity contribution recorded in 2023

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Let me now present the second dimension of our financial frame - strong financial performance.

Our traditional business continues to provide a strong and resilient earnings foundation. It remains our main cash engine, supporting both the transformation of the portfolio and attractive shareholder returns.

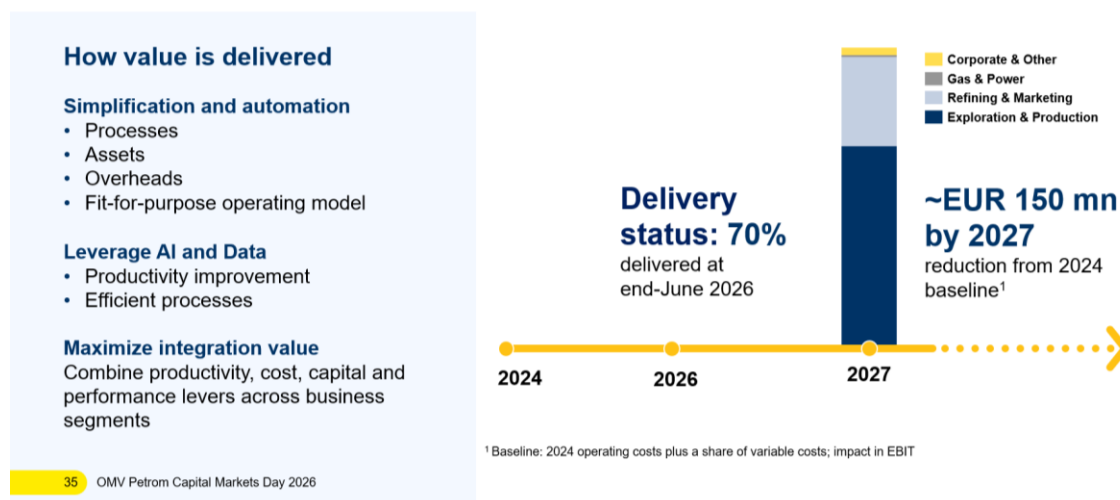
At the same time, the major projects currently under execution are expected to become increasingly visible in our earnings profile from 2027 onward. Neptun Deep will be the largest contributor, complemented by renewable power and the SAF/HVO projects, as these investments move from construction and ramp-up into operational contribution.

This is why we expect Clean CCS EBIT to step up from around 1 billion EUR on average in 2024 to 2026 to around 1.4 billion EUR on average in 2027 to 2030, despite a lower price environment expected for this period. In other words, the investments we are making today are expected to translate into stronger profitability in the future.

This earnings growth is also expected to consolidate our returns. By 2030, we expect Clean CCS ROACE to be around 15%, supported by higher contribution from strategic projects and continued focus on performance.

Focus on cost and efficiency

Efficiency programs continued to strengthen cost competitiveness



Let me continue with another important lever of value creation: cost competitiveness.

In a market environment that remains volatile and highly inflationary, efficiency is not a one-off exercise. It is a structural part of how we protect margins, strengthen cash generation and fund our transformation.

We have therefore set a clear ambition: to deliver more than 150 million EUR in cost savings by 2027, compared to the 2024 baseline, with the full benefit reflected in EBIT. This is already well underway: by the end of June 2026, we have delivered around 70% of this ambition, showing that the programme is moving from plans into tangible results.

Going forward, we are embedding efficiency deeper into the way we operate. This means further simplifying processes, increasing automation across operations and overhead functions, and using digital tools, AI and data more systematically to improve productivity and decision-making.

These initiatives are not only about reducing costs. They are about making OMV Petrom more resilient and more agile.

By unlocking synergies across all our business segments, we strengthen the competitiveness of our operating model and support our financial targets.

Our commitment to shareholders

Growing base dividends, additional upside

Dividend policy

01 Progressive base dividend

Aligned with financial performance and investment needs, while safeguarding the Company's long-term financial health.

02 Discretionary special dividends

Potentially distributed in a favorable market environment, provided that investment plans are funded.

Strong commitment by 2030

Base dividend

5–10% increase p.a.

Total dividends (base and special)

~40–70% OCF¹ yearly range

~50% OCF¹ average 2022–2030

2030 OCF¹: EUR >2 bn → HIGHLY COMPETITIVE DIVIDENDS, EUR >0.8 bn

¹ Base case price assumptions, Operating Cash Flow from reference financial year

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Now, let's have a look at how all the above translates into attractive shareholder returns, the third pillar of our financial framework.

Our first priority remains a progressive base dividend. We continue to target annual growth of 5 to 10%, providing a visible and reliable return to shareholders through the Strategy 2030 period.

In addition, where market conditions allow and after funding our investment programme, we will complement the base dividend with special dividends. Overall, our commitment remains to distribute an average payout of around 50% from 2022 to 2030, while planning to distribute dividends at a minimum of 40% of previous year operating cash flows in any single year until 2030.

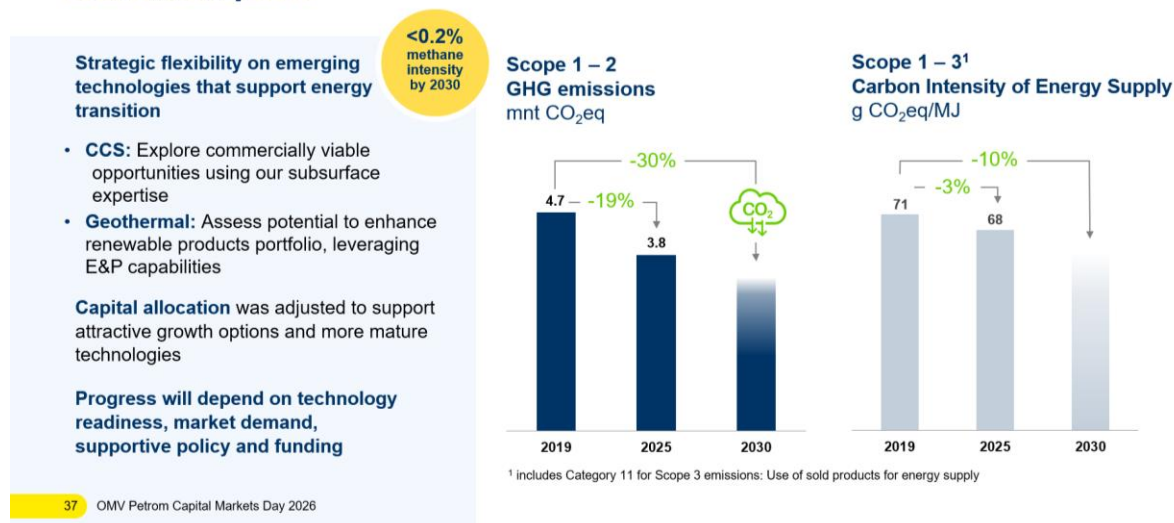
By 2030, our operating cash flow is expected to exceed 2 billion EUR. This would translate according to our guidance into more than 0.8 billion EUR in total dividends distribution.

Testing our Strategy 2030 under a downside-price environment, our financial position remains resilient. We would still be able to support our progressive base dividends, maintain largely unchanged our 2030 investment plans, and keep gearing below 20%.

In this context, please also refer to the sensitivities of our operating profit to changes in the relevant market price quotations, provided in the backup slides.

Our emissions reduction goals

On track to achieve GHG targets, adjusted to energy transition pace



Let me also address our decarbonisation pathway, as this remains an important part of how we deliver the Strategy 2030.

As shown throughout today's presentation, our approach is pragmatic and value-driven. We are reducing the emissions from our own operations, while investing selectively in lower-carbon businesses where we see resilient demand, mature technology and a clear route to returns.

On Scope 1 and 2 emissions, we have already made solid progress, with a reduction of 19% at the end of 2025, and we remain committed to our 2030 target of a 30% reduction, both versus 2019. This is supported by continued energy efficiency measures, methane reduction, operational improvements and the increasing role of lower carbon energy in our portfolio.

For the broader energy supply, however, we also need to reflect market realities. The transition is progressing, but not at the same pace across all sectors and geographies. Security of supply, affordability and competitiveness remain essential. This is why we adjusted our carbon intensity ambition to better reflect demand development and the actual pace of the transition.

In this context, we are assessing CCS and geothermal opportunities selectively. These are areas where we can build on our existing strengths, especially our subsurface capabilities, project execution experience and regional position. But we will only move forward where the full value chain

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supports commercial viability, including technology readiness, infrastructure, regulation and customer demand.

Our principle remains the same as for the rest of the portfolio: we invest where we can create value, reduce emissions in a credible way and ensure financial resilience.

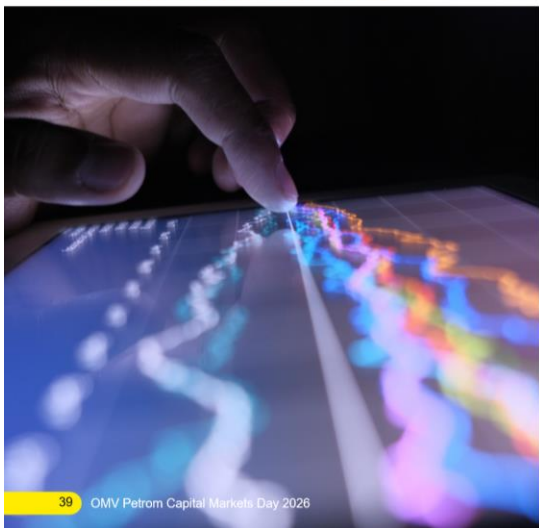
With this, I hand back to Christina for the closing remarks.

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Transformation in action

Resilient growth supports higher cash flows and attractive shareholder returns



Building a resilient energy company

- Game changing Black Sea
- Integrated power
- Sustainable transportation¹

1

On track to deliver our 2030 ambitions, in advanced execution phase

2

Strong increase in operating cash flows

3

Competitive shareholder returns

4

¹ Biofuels: SAF/HVO capacity of 250 kt/year operational in 2028; E-mobility: ~5,000 charging points for EVs by 2030

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Ladies and gentlemen,

As you have seen today, OMV Petrom is moving decisively from strategic ambition into execution. Neptun Deep, our broader Black Sea growth opportunities, renewable power, the SAF/HVO plant, and e-mobility projects are no longer just ambitions, they are projects underway, with clear milestones and disciplined schedule and cost management. Together, they are expected to deliver around 50% higher profitability by 2030.

These projects are growing our integrated energy portfolio of assets, reinforcing our role in South-East Europe's energy resilience and positioning us to capture value from the transition toward a lower carbon future.

Our transformation is underpinned by a rigorous financial framework: we are allocating capital to projects with attractive returns, while preserving the resilience of our traditional business and the strength of our balance sheet.

As these investments progressively come on stream, we expect them to translate into stronger earnings, higher cash flows and competitive shareholder returns through 2030.

This is the essence of our Strategy 2030: disciplined execution, resilient growth and sustainable value creation for our shareholders.

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With this, we conclude our presentation. We will take a short pause to arrange the speaker setup, after which my colleagues and I are available for your questions.



Q&A session

Join at
slido.com
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 **OMV Petrom**



Back-up

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Sensitivities

EBIT impact in 2028-2030

Sensitivities	Change	EBIT impact
Brent oil price	USD +1/bbl	~EUR +10 mn
OMV Petrom indicator refining margin ¹	USD +1/bbl	~EUR +30 mn
Gas price	EUR +1/MWhh	~EUR 50 mn
Exchange rates EUR/USD	USD appreciation by 10 USD cents	~EUR +60 mn